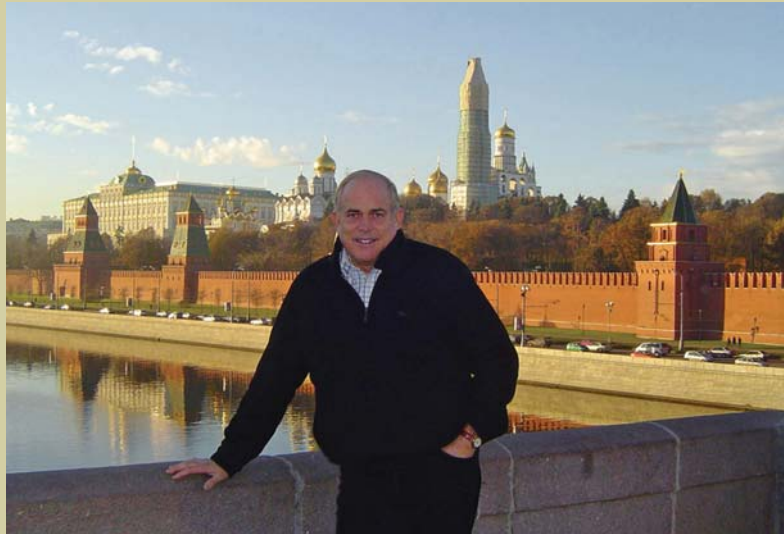




**ecosign**  
*Mountain Resort Planners Ltd.*



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## President's Message

Ecosign Mountain Resort Planners Ltd. was formed in 1975 with a single corporate mission:

**Design the most efficient, humanly pleasing mountain resorts in the world.**

We remain committed to accomplishing this goal through the use of sensitive design practices and high technology tools that allow us to create resorts that carefully balance human activity with the surrounding natural environment.

Ecosign has firmly established itself as a world leader in the design of successful, award winning and profitable mountain resorts.

Creative . . . innovative and courageous are words used by our clients to describe our services and design solutions. All of Ecosign's professionals possess these qualities and remain passionate about assisting our clients in these dynamic and challenging times for the resort business.

**PAUL E. MATHEWS**  
President  
Ecosign Mountain Resort Planners Ltd.



## General Information

Ecosign Mountain Resort Planners Ltd. ("Ecosign") is the world's most experienced mountain resort planning firm with successful project experience spanning six continents.

Ecosign provides a wide range of consulting services including: ski area design, resort planning, urban design, landscape architecture, market and financial analysis, resort operations and environmental assessment. We have the expertise to assist at any stage of the resort development process whether it is introducing new industry technology to an existing resort or evaluating the feasibility of creating a new resort. In consultation with the client, Ecosign establishes the scope of work necessary to achieve the project goals and then develops a schedule and project team to implement the program.

The offices of Ecosign are located in the resort community of Whistler, British Columbia, Canada, which has excellent access to international airline connections from the nearby gateway city of Vancouver.

### LIST OF SERVICES

#### RESORT MASTER PLANNING

- Mountain Planning & Layout
- Lift and Trail Design
- Skier Services Facility Design & Programming
- Base Area Land Use Planning
- Resort Village Design & Programming
- Residential Site Planning
- Golf Course Routing & Design
- Landscape Design
- Recreational Facility Planning
- Financial Feasibility Analysis & Capital Plan

#### EXTENDED SERVICES

- Project Management & Construction Supervision
- Market Analysis & Forecasting
- Resort Operations & Management Consulting
- Transportation Studies
- Visual Impact Studies
- Three-Dimensional Computer Modelling
- Environmental Impact Assessment
- Government Policies & Approvals
- Real Estate Economics
- Resort Association Structure

#### LAND CAPABILITY ASSESSMENT

- Site Identification & Feasibility Studies
- Biophysical Inventory & Analysis
- Climate and Avalanche Studies
- Facility Carrying Capacity & Balance
- Terrain Capacity Analysis

#### Alta, Utah

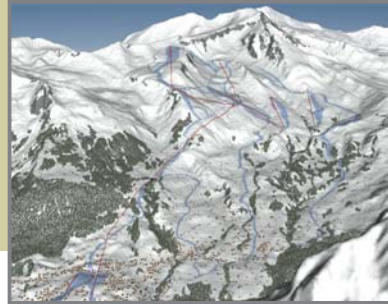
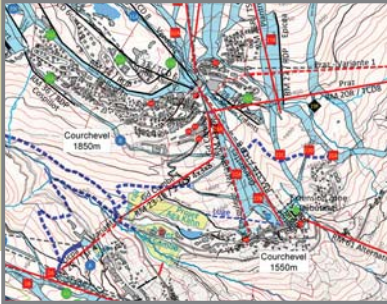
"Ecosign has been a valuable resource for the Alta Ski Area. The collective knowledge that they can bring to a planning problem has always helped us. The size of Ecosign is comfortable for us - big enough to have all resources and small enough for a comfortable working relationship."

#### Onno Wieringa

President  
Alta Ski Area, Utah USA

**harmonizing with the natural environment**





## Mountain Design

Ecosign is a true pioneer in the design of efficient and user-friendly mountain resorts. Ecosign's planning expertise has been utilized at over 360 ski areas and mountain resorts in 36 countries. The firm has nurtured a culture of constantly challenging the status quo and we specialize in developing plans that allow existing resorts to take advantage of the latest breakthroughs in technology. Some of our design innovations include: replacing two or three fixed-grip lifts with one high speed detachable-grip chairlift; we specified the first ever Chondola in 1982 and these Combi or Telemix lifts are frequently being installed worldwide in the right circumstances; converting detachable chairs to gondola cabins for summer business; the "diamond" maze system to accommodate chair lift loading up to 3,600 persons per hour; measuring on slope skier densities and vertical transport meters consumption; designing "parent free" facilities for children; and providing accurate skier traffic staging and distribution plans. We are early adapters of Terrain Based Teaching as we believe that beginners and children are our future.

### Connection Studies

There is a current trend all over the world to connect adjacent ski areas to create a larger "ski circus" with more terrain. Originally developed in France and Austria, these large, inter-connected ski circuses are more attractive to destination customers who can stay in the hotel or village of their choice and benefit from a huge region for skiing, snowboarding and other winter sports. Advances in lift technology and the trend to all season use have increased the technical and economic viability of these types of resort-to-resort connections. In the summer the aerial connections offer fantastic access to sightseeing and hiking in the alpine. Over the past 20 years, Ecosign has prepared a number of connection feasibility studies for clients around the world, as a component of a resort master plan or as a stand alone project.

### Regional Studies

Ecosign has been retained by several governments to assess vast regions of countries searching for areas suitable for potential mountain resorts. The study areas can be up to 22,000 square kilometers in size. The preliminary step is a Technical Assessment of the study area's physiographic and climatic conditions. The next phase includes defining preferred zones and then more detailed plans are created.

### Zermatt, Switzerland

"Ecosign worked out different successful master plans in Zermatt. First for the former Matterhorn-Bahnen AG, then for the former Zermatter Rothornbahn AG and finally, after the fusion of the companies in Zermatt, for Zermatt Bergbahnen AG. This plan was the basis for a very successful relaunch of the Zermatt ski area with an investment of over 300 Mio. CHF.

#### Hans Peter Julen

President

Zermatt Bergbahnen AG Zermatt Switzerland

PHOTOS ARE LABELED CLOCKWISE FROM LEFT PAGE

Zermatt, Switzerland  
Courchevel, France  
Grindelwald-Jungfrau, Switzerland  
Canyons Resort, Utah USA

**design is the foundation of a successful resort**





## Resort Village Design

The emergence of recreation and tourism as growth industries around the world has provided a relatively recent desire for sophisticated resort facilities in remote areas. The challenge is to integrate the necessary lodging and commercial components with the unique environmental and recreational attributes of each site. Since 1975, Ecosign has established a track record of successfully promoting and designing pedestrian oriented mountain resort villages that highlight the natural beauty of the surroundings and capture the spirit of the resort including the design of 15 pedestrian resort villages. Ecosign has the creative design skills and development expertise to guide village development from concept to reality. At every step of the way, we have the technical tools to illustrate and evaluate our client's vision.

Ecosign also designs the recreational facilities which complement major four-season resort developments, including: golf courses and practice fairways, multi-season skiing / hiking / biking trail systems, snow tubing facilities, swimming pools, tennis and equestrian centers. Planning residential housing and landscape design are natural extensions of Ecosign's recreational and resort planning and design expertise.

### Ruka, Finland

"I can truly recommend Ecosign as a reliable long time partner, delivering always the newest ideas and opinions of the resort business and changes in the market and working hard to achieve functioning, customer oriented business minded planning and problem solving."

#### Mia Porkkala

CEO

Rukakeskus Oy/Pyhätunturi Oy Finland

### Canyons Resort, USA

"As someone who has worked with Ecosign since the late 1980's, I would strongly recommend them as a superior mountain resort planning company. Ecosign brings expertise that we feel is without equal. The group's knowledge, library of information regarding standards and comparative set, and meticulous attention to detail has facilitated our development process. We have worked with a number of mountain and village planners and we consider Ecosign to be the best in the business."

#### Mike Goar

Managing Director

Canyons Resort, Park City Utah

### Changbaishan International Tourism Resort, China

"Wanda strongly recommends Ecosign for planning and resort design, on-site inspection and consultation, follow-up consulting services and excellent customer service. We plan on using Ecosign for our future four-season resort planning efforts and look forward to the next opportunity of working with the Ecosign team."

#### Yuan Wang

Vice President

Wanda Commercial Planning & Research Institute, China

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The Village at Changbaishan, China  
3D Village Plan - Ruka, Finland  
3D Village Plan - Telluride, Colorado  
Illustrative Plan - Changbaishan, China





“Paul Mathews and his crew at Ecosign have been responsible for preparing the ski area master plans at Whistler and Blackcomb Mountains since 1978 and 1986 respectively. Ecosign has always been on the cutting edge of technology both in the skills and tools in their high tech office and in their knowledge of resort systems worldwide. Ecosign has designed one of the most efficient lift and trail systems in the world here at Whistler Blackcomb where last year we enjoyed 2.3 million skiers on just 26 lifts. The 88,500 skier visits per lift has become a benchmark throughout the Intrawest organization where we use Ecosign exclusively to design our mountain resorts.”

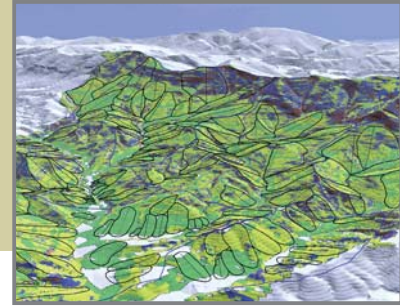
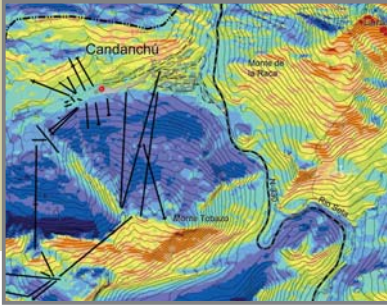
**Hugh Smythe**  
Past President  
Intrawest Resort Operations Group



**WHISTLER BLACKCOMB B.C. CANADA**

from vision to reality





## Planning with Technology

The implementation of a successful resort development project requires a master plan that responds to the unique environmental, climatic and cultural attributes of each site.

### Design Process

A comprehensive analysis of the area's topography and solar shading is carried out in the preliminary phase of planning. An understanding of the site's biophysical and climatic conditions, pedestrian and vehicular circulation as well as its relationship with potential ski terrain expansion are synthesized in the development analysis plan.

### Development Analysis

The development analysis illustrates constraints and the best opportunities for development to be identified. Potential development parcels, based on topography, proximity to existing and proposed lifts and trails and access are identified. The development analysis provides a scientific and objective basis from which the area land use plan is prepared.

### Detailed Design

Detailed development concepts are prepared for parcels identified in the Base Area Land Use Plan. A mixed-use resort village will often form the heart of the resort and provide opportunities for accommodation, commercial space, events, shopping and skier service facilities. Building height and mass is determined during the detailed design phase as well as a conceptual layout of the commercial space in the ground floor of each of the village buildings. Shadows cast from proposed buildings are studied in detail to ensure that pedestrian spaces are comfortable and sunny. Computer generated 3 dimensional models are created to illustrate the vision for the base area development.

#### Laax, Switzerland

"The Weisse Arena in Flims, Laax, Falera is Switzerland's largest winter sports region in terms of area size and revenues. We have utilized Ecosign's expertise in ski area planning, piste and lift terminal design and resort village design since 1989. As a result of our long term collaboration, we value Ecosign as a member of the Weisse Arena team."

#### Reto Gurtner

President & CEO

Weisse Arena Group Laax Switzerland

#### Whistler Blackcomb, Canada

"Ecosign Mountain Resort Planners Ltd. has prepared the Master Plans for Whistler Mountain since 1975 and Blackcomb Mountain since 1986. We are very satisfied with their ongoing commitment to making our mountains a world class resort."

#### Dave Brownlie

Chief Operating Officer

Whistler Blackcomb, Canada

PHOTOS ARE LABELED CLOCKWISE FROM LEFT PAGE

Peak2Peak Gondola, Whistler Blackcomb, B.C.  
Solar Radiation Analysis - Candanchu, Spain  
Shadow Analysis - Beidahu, China  
3D Slope Analysis - Bukovel, Ukraine

**understanding people and sport**





## Extended Services

### MARKET RESEARCH

Market research and analysis is an essential component of the resort development process. Ecosign maintains an extensive ski resort database, which includes historic skier/snowboarder visitation levels and lift installation statistics from resorts around the world. The company also monitors population growth and socio-economic trends and conducts targeted clientele surveys to identify consumer preferences and purchasing patterns worldwide.

### FINANCIAL & FEASIBILITY ANALYSES

A successful resort master plan must also be economically sound and fiscally responsible. In response to the requirement, Ecosign has developed a number of financial analysis and planning techniques to maximize the profitability of existing operations and model the economic viability of new or expanded facilities and associated real estate development before capital is committed to the project. We have ski area operation models as well as land development and building development models which have been built and tested during the development of numerous projects.

### TRANSPORTATION STUDIES

Ecosign is a leader in providing innovative solutions to the unique transportation challenges facing mountain resorts. By analysing land-use data and on-site survey information, Ecosign documents the ‘motivation for movement’ in resort communities. By integrating new skier staging facilities with existing resort land uses and introducing “state of the art” transportation technologies, we have assisted both new and established mountain resort communities achieve visitor growth targets while at the same time reducing congestion and improving the environment.

#### Trysil, Norway

“Trysilfjellet engaged Ecosign in 1997. The scope of work was to prepare an overall resort area mountain master plan, and design a world class pedestrian village to attract foreign ski markets. Trysilfjellet is the largest ski resort in Norway and we require the best possible quality on our production and consultants. No doubt Ecosign has brought us a big step forward in our product development and our effort to combine good business with a high degree of guest satisfaction.”

#### Tor Backe

CEO

Trysilfjellet AS

Trysil, Norway

PHOTOS ARE LABELED CLOCKWISE FROM LEFT PAGE

Sun Peaks Golf Course - Sun Peaks, B.C.

The Harvest Golf Club - Kelowna, B.C.

Proposed Traffic Solution - Sölden, Austria

Bullet Train Station - Gala Yuzawa, Japan



world class competition



## Competitive Events

Ecosign has completed master plans for resorts hosting major competitive events such as the Olympic Winter Games and the World Alpine Championships. Olympic Venues include master plans for Mount Allan (Nakiska) and Canada Olympic Park, Alberta, site of the 1988 Winter Olympics, Snowbasin, Utah, site of the 2002 Winter Olympic speed events, Whistler/Blackcomb, British Columbia, site of the 2010 Winter Olympic alpine skiing and the Callaghan Valley Nordic Venue (Cross Country, Biathlon and Ski Jumping), Rosa Khutor for the Sochi 2014 Olympic Winter games in Russia and Bokwang Phoenix Park for the PyeongChang 2018 Olympic Winter Games in Korea.

World Alpine Championships venues include Sierra Nevada, Spain, the site of the 1996 World Alpine Championships and the redesign of the famous Kandahar downhill course at St. Anton, Austria for the 2001 World Championships. We have also prepared a master plan for Beida Lake Resort, China for the 2007 Asian Winter Games, Shymbulak, Kazakhstan for the 2011 Asian Winter Games as well as the 2015 Universiade games in Puerto de la Ragua, Spain.

### Rosa Khutor Resort, Russia

“How did the idea originate? In 2001, Austria held a Ski World Championship (designed by Ecosign), which coincided with Vladimir Putin's visit to the area. The Austrian President and Chancellor invited him to ski, and he, in turn, invited me and several other people to join him for leisure. The weather was nice, the resort was terrific, and the Austrians were very organized and hospitable. We started the conversation: why don't we have such a resort? It would be great...

Hence we started looking into the idea of creating the Rosa Khutor resort. We invited a famous Canadian firm (Ecosign), which helped us to put the project together. Consequently they told us that the Krasnaya Polyana area is the best in the world among undeveloped areas. Which meant it would be a sin not to develop it! When the project was planned, we were hoping to meet the 100 million dollar budget. We've ended up with 300-350 million. When the Olympics idea came up, the project became gigantic and increased in price up to 1.5 billion dollars. We've nurtured this project for quite a while, and it's turned out well.”

**Vladimir Potanin**  
Chairman  
INTERROS, Russia

### Sierra Nevada, Spain

“Ecosign taught us how to unite technique, esthetic and functionality. Rarely is it possible to find a firm with such a professional qualification and dedication to a project. Sierra Nevada and the 1995/1996 Ski World Championships have a debt impossible to pay with Ecosign.”

**Jeronimo Paez**  
Past Chairman  
CETURSA, Granada Spain

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Ladies Downhill Finish Whistler 2010 Olympic Winter Games  
Snowbasin 2002 Olympic Winter Games  
Ski Jumping Venue Whistler 2010 Olympic Winter Games  
Rosa Khutor, Sochi 2014 Olympic Winter Games



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Visit our Website: [www.ecosign.com](http://www.ecosign.com)



## PROJECT LIST

### NORTH AMERICA

#### CANADA

#### Province of British Columbia

	Town	Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
Apex Alpine Resort	Penticton	•		•	•	•		
B.C. Hydro	Whistler							•
Big White Ski Village	Kelowna		•					
* Blackcomb Mountain	Whistler	•	•		•	•	•	•
* Blaeberry	Golden						•	
* Brent Snow Mountain	Penticton	•	•	•	•	•		
Britannia South	Squamish			•				
* Brohm Ridge	Squamish						•	
* Burke Mountain	Vancouver						•	
Cdn Snowmobile Adventures	Whistler							•
* Canoe Mountain	Valemount	•	•	•			•	•
* Cayoosh Resort	Lillooet	•	•			•	•	
City of Rossland Gondola Feasibility Study	Rossland						•	
* Cobble Hill	Vancouver Island							•
* Coquihalla Pass	Hope						•	
Cypress Bowl	West Vancouver	•	•		•	•		
Fairmont Ski Hill	Fairmont Hot Springs	•	•		•			
* Farnham Glacier Training Centre	Invermere						•	
Fernie Alpine Resort	Fernie		•	•				
Fernie Ridge Resort	Fernie	•	•			•		
Forbidden Plateau	Courtenay						•	
Green Mountain	Courtenay						•	
Grouse Mountain	Vancouver							•
* Harvest Golf Club	Kelowna	•				•		
Hemlock Valley	Harrison Mills	•	•	•	•		•	
Hudson Bay Mountain	Smithers	•			•	•		
* Island Lake Lodge	Fernie	•	•				•	•
Jimeva Farms	Kamloops							•
Juniper West	Kamloops							•
* Jumbo Glacier	Invermere		•				•	
Kimberley Ski & Summer Resort	Kimberley			•				
Kitsumkalum Ski Area	Terrace	•			•	•	•	
Kicking Horse Resort	Golden	•	•	•				•
* Mad River Nordic Center	Whistler					•	•	
Manning Park	Hope						•	
* Mayne Island	Gulf Islands							•
Morning Mountain	Nelson	•			•			
Mount MacKenzie	Revelstoke				•		•	
Mount Arrowsmith	Port Alberni	•				•		
Mount Begbie	Revelstoke							•
Mount Baldy	Oliver		•					
Mount Seymour	North Vancouver	•		•		•		
* Mount Washington	Courtenay	•	•	•	•	•	•	•
Panorama Resort	Invermere	•	•	•	•	•	•	•
* Paradise Valley							•	
Predator Ridge Golf Resort	Vernon			•				•
* Powder King	Pine Pass	•		•	•	•		
* Powder Mountain	Whistler						•	
Quilchena Ranch Resort	Quilchena	•						•
Rainbow South	Whistler							•
Red Mountain	Rossland	•	•	•	•	•	•	
Revelstoke	Revelstoke			•	•			•

\* New Ski Area or Resort

**Ecosign Mountain Resort Planners Ltd.**

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October, 2019

**PROJECT LIST**

**NORTH AMERICA  
CANADA Cont'd**

	Town	Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>Province of British Columbia (cont'd)</b>								
	Resort Municipality of Whistler	Whistler						•
	Salmo Ski Area	Salmo					•	
*	Shames Mountain	Terrace	•		•	•		
	Simon Fraser Univeristy Gondola	Burnaby						•
	Silver Star	Vernon	•	•	•			
	Silvertip	Hope		•			•	
	Sea to Sky Gondola	Squamish					•	•
	Sun Peaks Resort	Kamloops	•	•	•	•	•	•
	Thompson Rivers University	Kamloops		•				
	Troll Resort	Quesnel	•	•	•	•		
*	Tumbler Ridge	Tumbler Ridge				•	•	
	Vancouver Olympics Bid 1988	Whistler					•	
	Vancouver Olympics Bid 2010	Whistler					•	
*	Valemount	Valemount					•	
	Victoria Harbour Gondola	Victoria					•	•
	Whistler Mountain	Whistler	•	•	•	•	•	•
	Whistler Transportation Strategy	Whistler						•
*	Whitetooth	Golden					•	
*	Whistler Nordic Centre 2010	Whistler	•					•
*	Yelohed Ski Area	Prince George	•				•	
<b>Province of Alberta</b>								
	Canada Olympic Park	Calgary	•	•	•	•	•	•
*	Kinosoo Ridge	Cold Lake					•	
	Edmonton Ski Club	Edmonton	•		•			
	Nitehawk	Grande Prairie		•				•
	Hinton Urban Plan	Hinton						•
	Fortress Mountain	Kananaskis					•	
	Jasper SkyTram	Jasper	•			•		•
	Marmot Basin	Jasper	•	•	•	•		
*	Nakiska 1988 Winter Olympics	Kananaskis	•	•	•		•	
*	Potential Alpine Ski Sites	Kananaskis	•				•	
	Lake Louise Base	Lake Louise			•			•
	Banff Transportation Study	Banff						•
	Sunshine Village	Banff	•	•	•	•		•
*	Westcastle	Pincher Creek					•	
<b>Province of Manitoba</b>								
*	Canada Winter Games 1980	Brandon					•	
<b>Province of Ontario</b>								
	Alpine Ski Club	Collingwood		•	•		•	
	Craigeleith	Collingwood		•				
	Blue Mountain Resorts	Collingwood	•					•
	Osler Bluff Ski Club	Collingwood		•	•			
	Calabogie Peaks	Ottawa					•	
	Lakeridge Resort	Oshawa						•
	Deerhurst	Ottawa						
	Searchmont Resort	Sault Ste. Marie			•			•
	Niagara Tram Study	Niagara						•

\* New Ski Area or Resort

**PROJECT LIST**

**NORTH AMERICA  
CANADA Cont'd**

	Town	Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>Province of Quebec</b>								
	Camp Fortune		●		●		●	●
	Mont Gabriel						●	
*	Mont Malamut	●	●	●	●	●	●	
	Mont Olympia	●		●	●			
	Mont Saint Sauveur			●				
	Mont Royal							●
	Mont Sutton	●	●					●
	Mont Cascades	●	●					
	Le Massif		●	●	●			●
	Mont Tremblant	●	●		●	●		●
<b>Yukon Territory/Northwest Territories</b>								
*	City of Whitehorse						●	
	Mt. Sima		●					
*	Inuvik Recreation Park		●					●
<b>Province of Labrador Newfoundland</b>								
	Smokey Mountain		●		●		●	
	Marble Mountain			●	●			
<b>Province of Nova Scotia</b>								
	Ski Wentworth		●					
<b>Province of Prince Edward Island</b>								
	Brookdale Winter Games 2023							●

\* New Ski Area or Resort

**PROJECT LIST**
**NORTH AMERICA**
**USA**

Town, State

Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
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**ALASKA**

* Icy Strait Point Gondola	Hoonah				•	•
* Hatcher Pass	Anchorage		•		•	•

**ARIZONA**

Fairfield Snow Bowl	Flagstaff				•	
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**CALIFORNIA**

Heavenly	Lake Tahoe		•			•
Bear Valley	Lake Tahoe		•	•		
Boreal	Truckee				•	•
Homewood	Homewood	•	•		•	•
June Mountain	Mammoth Lakes	•	•			
* Mount Shasta	Shasta				•	
Mammoth Mountain	Mammoth Lakes	•	•	•	•	•
Northstar at Tahoe	Truckee	•	•	•	•	•
Palm Springs Aerial Tramway	Palm Springs	•				
* Sherwin Bowl	Mammoth Lakes	•			•	•
Soda Springs	Truckee		•		•	
Squaw Valley	Squaw Valley			•		•
Sugar Bowl	Truckee	•		•		•
* White Wolf	Squaw Valley				•	•
Tahoe Donner	Truckee	•			•	
Big Bear - Snow Summit	Los Angeles	•	•		•	

**COLORADO**

Breckenridge	Breckenridge			•	•	
Aspen	Aspen					•
Copper Mountain	Copper Mtn.	•	•		•	•
Keystone	Keystone	•	•	•	•	•
Steamboat Resort	Steamboat Springs		•		•	•
Telluride	Mountain Village			•	•	•
Winter Park	Winter Park	•	•			•
* Battle Mountain	Eagle					•

**IDAHO**

Bogus Basin	Boise	•	•	•	•	•
Sun Valley Village	Sun Valley			•	•	•
Dollar Mountain	Sun Valley		•			
Schweitzer	Sandpoint	•	•	•	•	•
* Butterfield	Ketchum					•
* Hot Springs Mountain	Mountain Home					•
Mt. Baldy	Sun Valley	•	•	•	•	•

**MICHIGAN**

Crystal Mountain	Thompsonville		•			
Indianhead	Ironwood	•	•			•

**MINNESOTA**

Spirit Mountain	Duluth		•		•	
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**MONTANA**

Big Mountain	Whitefish	•	•	•	•	•
Big Sky Real Estate	Whitefish			•	•	•
* Bitterroot	Missoula		•	•	•	
* Columbia Mtn. Siteseeing Gondola	Hungry Horse					•
* Lolo Peak	Missoula		•		•	•
* Blacktail	Kalispell		•		•	•

**NEVADA**

Las Vegas Ski & Snowboard	Las Vegas		•			•
Lee Canyon	Las Vegas		•			•

\* New Ski Area or Resort

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October, 2019

**PROJECT LIST**

USA Cont'd	Town, State	Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>NEW JERSEY</b>								
Mountain Creek	Vernon	•	•	•	•	•		•
<b>NEW YORK</b>								
* Wing Hollow	Olean						•	
Greek Peak	Syracuse	•	•	•	•			
<b>OREGON</b>								
Mt. Bachelor	Bend	•	•	•	•	•		•
Mt. Hood Meadows	Mt. Hood	•	•	•	•	•		
<b>PENNSYLVANIA</b>								
Camelback	Tannersville				•			•
* King's Manor	Monroe County		•		•		•	•
<b>SOUTH DAKOTA</b>								
Terry Peak	Lead	•	•		•	•		•
<b>UTAH</b>								
Alta	Salt Lake County				•			•
The Canyons	Park City		•					
Solitude	Salt Lake County	•	•	•	•	•		
* Iron Mountain	Park City						•	
Snowbasin 2019	Ogden	•	•	•	•	•		
Snowbasin 2002 Winter Olympics	Ogden	•	•		•			•
United Park City Mines/Flagstaff	Park City/Deer Valley			•			•	•
Mayflower Resort	Park City/Deer Valley							•
Canyons Transportation Study	Salt Lake County							•
Woodward at Park City	Park City							•
* Talisman Club	Park City		•					
<b>VERMONT</b>								
Stratton Resort	Stratton	•			•	•		
Jay Peak	Jay			•	•			•
<b>WASHINGTON</b>								
Stevens Pass	Skykomish		•		•	•		
* Stormy Mountain	Chelan						•	
* Snowcreek Resort	Chelan	•	•	•	•	•		
Crystal Mountain	Snoqualmie	•	•	•	•	•		
Mission Ridge	Wenatchee	•	•					
<b>W.VIRGINIA</b>								
Snowshoe Mountain Resort	Snowshoe		•					
<b>WYOMING</b>								
Grand Targhee	Alta	•	•	•	•	•	•	•
Green Mountain	Grand Encampment		•	•	•		•	•

\* New Ski Area or Resort

**PROJECT LIST**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>MEXICO</b>	<b>Town, State</b>							
* Las Canadas	Monterrey						•	

**SOUTH AMERICA**

<b>ARGENTINA</b>	<b>City</b>							
* Baguales	Bariloche						•	•
Las Lenas	Mendoza	•	•	•	•	•		
* Rio Villegas	Bariloche						•	
Chapelco	Neuquen						•	

**CHILE**

	City							
Valle Nevado	Santiago	•	•	•	•		•	
Correlco	Curacautin	•		•	•			

**COLOMBIA**

	City							
Chicamocha Gondola	Chicamoca National Park							•

\* New Ski Area or Resort

**PROJECT LIST**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>EUROPE</b>								
<b>AUSTRIA</b>								
	<b>State</b>							
Kitzbühel	Tirol							•
Petteneu	Tirol						•	
Seefeld	Tirol							•
Sölden	Tirol	•	•	•				•
St. Jakob	Tirol		•					
St. Johann	Tirol	•			•			
St. Anton 2001 Championships	Tirol	•			•			•
Serfaus	Tirol	•			•			
Zell am See	Tirol				•		•	
Zillertal Arena	Tirol							•
Bad Hofgastein	Salzburg		•					
Gastein	Salzburg							•
Goldegg	Salzburg							•
Kaprun	Salzburg		•					
Katschberg	Salzburg							
Maria Alm	Salzburg		•					
Rauris	Salzburg						•	
St. Martin	Salzburg		•					
Unken	Salzburg		•					
Alberschwende	Vorarlberg	•	•	•	•			
Golm	Vorarlberg		•					
Mellau-Damüls	Vorarlberg							•
Schetteregg	Vorarlberg		•					
Schrocken	Vorarlberg		•				•	
Silvretta Montafon	Vorarlberg		•	•	•			
Sonntag-Stein	Vorarlberg							•
* XPark	Montafon	•			•			
Semmering	Lower Austria			•	•			
St. Wolfgang	Upper Austria		•					
Turracher Höhe	Carinthia							•
Innerkrems	Carinthia							•
<b>ANDORRA</b>								
	<b>City</b>							
Grandvilara	Andorra de la Vela	•	•	•	•			•
<b>FINLAND</b>								
	<b>Village, County</b>							
Luosto	Sodankylä	•	•		•			
Pyhä	Pelkosenniemi	•	•		•			
Vierumäki	Lahti							•
Ruka	Kuusamo	•		•	•	•		•
<b>FRANCE</b>								
	<b>City</b>							
Alpe d'Huez	Alpe d'Huez				•			•
Val Thorens	Savoie			•	•			
Courchevel	Savoie		•					
Superdevoluy	Savoie				•			
Porte Puymorens	Porte Puymorens	•	•	•				•
<b>ITALY</b>								
	<b>City, State</b>							
Livigno	Lombardia	•	•	•				•
Alpink	Saint Vincent							•
Foppolo	Bergamo		•					
Sexten	Trentino-Alto Adige						•	
Courmayeur	Vallee d'Aosta	•						
Sella Nevea	Chiusaforte	•	•	•	•			

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**PROJECT LIST**
**EUROPE Cont'd**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>GERMANY</b>		<b>State</b>						
Arber	Bavaria							•
Hundle/Steibis	Bavaria		•					
Oberwiesenthal	Saxony		•				•	•
Schierke	Saxony							•
<b>NORWAY</b>		<b>Village, County</b>						
Hemsedal	Hemsedal, Buskerud Filke	•	•	•	•			•
Nyørk	Hemsedal, Buskerud Filke							•
Totteskogen	Hemsedal, Buskerud Filke	•						•
Nesbyen-Nesfjettet Gondola	Buskerud							•
Norefjell	Buskerud			•	•			•
Tryvann Skisenter	Oslo		•				•	
Vinterparken	Oslo							•
Varingskollen	Oslo	•	•					
Kirkerudbakken	Oslo		•		•			
* Beiarn Arena	Bodø		•				•	
Tyin	Tyinkrysset	•	•	•			•	
Trysilfjellet	Trysil, Hedmark Filke	•	•	•	•			•
Stryn	Fjellvegen						•	
Geilo	Fjellandsby	•	•					
* Høgevarde	Norefjell						•	
Langevåg-Sulafjellet	Møre og Romsdal	•						•
Voss Fjellandsby	Voss		•				•	
* Vardefjell	Noresund	•					•	
* Arctic Center	Trømso		•		•			
Lyngen	Lyngen							•
Beitostolen	Øystre Slidre				•			•
Investinor	Norwegian Study						•	
* Eidfjord	Eidfjord						•	
Gausta	Telemark	•	•	•	•			•
Meråker Alpinsenter	Trøndelag	•	•	•	•			•
<b>POLAND</b>		<b>State</b>						
Szczyrk	woj. Slaskie			•	•			
<b>SLOVAKIA</b>		<b>State</b>						
Lomnica	Vysoké Tatry							•
<b>SLOVENIA</b>		<b>State</b>						
Bohinj	Radovljica							•

\* New Ski Area or Resort



**PROJECT LIST**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>EUROPE Cont'd</b>								
<b>SPAIN</b>		<b>City, State</b>						
	Puerto de la Ragua	Granada, Andalusia						•
*	Granada 2015 Universiade	Granada, Andalusia						•
	Sierra Nevada	Granada, Andalusia	•	•	•	•		•
	Sierra Nevada 1996 Championships	Granada, Andalusia	•	•	•	•		•
*	El Real de Los Monteros	Marbella, Andalusia						•
	Cerler Casatanesa	Benasque, Aragón					•	
*	Aragon Ski Circus	Aragón		•			•	•
	Astun	Zaragoza, Aragón	•	•	•	•		
*	Vallflosca	Cataluna	•	•	•			•
	Valdelinares	Teruel, Valencia		•				
*	La Quinta el Real Golf	Marbella, Andalusia						•
<b>SWEDEN</b>		<b>Village, County</b>						
	Kläppen I Sälen	Sälen, Kopparbergs Län	•		•	•		•
	Idre Himmelfjell	Idre, Dalarna					•	
<b>SWITZERLAND</b>		<b>Canton</b>						
	Andermatt/Sedrun	Uri		•		•		•
	Arosa	Graubünden	•	•		•		
	Davos-Parsonn	Graubünden		•		•		
	Davos-Pischa	Graubünden		•		•		
	Laax Crap Sogn Gion	Graubünden	•	•	•	•		•
	Disentis	Graubünden					•	
	Lenzerheide	Graubünden		•				
	Savognin	Graubünden	•	•	•	•		•
	Adelboden	Bern						•
	Gstaad	Bern		•				
	Jungfrau -Grindelwald	Bern		•	•			•
	Meiringen-Fruttt-Titlis Connection	BE OW NW		•			•	
	Moleson sur Gruyères	Fribourg	•	•	•	•		
	Adelboden	Frutigen						•
	Schönbüel- Lungern	Lucerne					•	
	Anzere	Valais		•				•
	Crans-Montana	Valais					•	•
	Crans-Montana Plaine Morte	Valais						•
	Fiesch Eggishorn	Valais		•		•	•	
	Verbier	Valais		•				
	Traversalp Zermatt/Cervinia	Valais					•	
	Zermatt Bergbahnen	Valais	•	•	•			
	Zermatter Rothornbahnen	Valais	•	•				•
	Zermatt Matterhornbahnen	Valais	•	•				•
<b>GREECE</b>		<b>City</b>						
	3-5 Pigadia	Naoussa	•		•	•		•
	Kalavrita	Kalavrita		•				
	Parnassos	Delphi		•				
<b>MACEDONIA</b>		<b>City</b>						
	Popova Sapka	Tetovo		•		•		
	Galicica	Ohrid			•	•		
	Krusevo	Krusevo		•		•		
<b>CROATIA</b>		<b>City</b>						
	Sljeme	Zagreb						•

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**PROJECT LIST**
**EASTERN EUROPE**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>RUSSIA</b>		<b>Region, Republic</b>						
* Trekhgornny/Mt. Zavjalikha	Chelyabinsk Region	●	●		●		●	
* Elbrus North	Kabardino-Balkaria						●	
* Bobrov Log	Krasnoyarsk Region	●	●	●	●			
* Krasnaya Polyana	Krasnodar Region		●		●		●	●
* Dmitrov Alps	Moscow Region	●			●		●	
Mt. Cheget	Kabardino-Balkaria		●					
North Caucasus							●	●
* Gora Belaya	Sverdlovsk Region		●	●				
Manzherok	Altai	●	●	●	●			
* Sheregesh	Kemerovo Region	●	●	●			●	
* Black Salan	Kemerovo Region		●	●			●	
Dombai	Karachaevo-Cherkessia	●	●	●	●		●	
* Gazprom Ski Area Laura	Krasnodar Region		●		●			
Sobolinaya	Buryatia		●					
Gora Bychya	Buryatia				●			
* Mangutay	Buryatia						●	
* Lake Baikal	Buryatia	●	●	●	●		●	●
* Ubileyny (Magnitogorsk)	Bashkortostan		●		●		●	
* Sochi 2014 Olympic Games	Krasnodar Region		●				●	●
Rosa Khutor 2014	Krasnodar Region	●	●	●				
* Elizovsky	Kamchatka						●	
* Kamchatka Region	Kamchatka				●		●	●
* Spasskaya Guba	Karelia	●	●	●			●	
<b>BULGARIA</b>		<b>City</b>						
Vitosha	Sofia						●	●
Perelik	Smolyan							●
Bansko	Bansko		●	●				
Rila Sport JSC	Sapareva Banja	●	●	●	●			
<b>UKRAINE</b>		<b>City</b>						
Bukovel	Yaremcha	●	●	●	●			●
* Bystrets	Verkhovina	●	●	●	●			
* Carpathian Resort	Makachevo						●	
* Smotrich	Verkhovina	●	●	●	●			
Transcarpathia Study	Yaremcha							●
* Odessa Golf Resort	Odessa	●						●
<b>ROMANIA</b>		<b>City</b>						
* Poiana Marului	Timisora		●	●			●	
<b>CZECH REPUBLIC</b>		<b>City</b>						
* Ostavice	Moravia							●
Svaty Petr Sport Area	Spindleruv Mlyn		●				●	
<b>SERBIA</b>		<b>City</b>						
* Stara Planina	Topil Do	●	●	●	●		●	
* Besna Kobila	Vranje		●		●		●	
Kopaonik	Novi Pazar	●	●		●		●	
* Golija	Ivanjica		●	●			●	
<b>GEORGIA</b>		<b>City</b>						
* Bakuriani	Tbilisi		●	●	●			
Bili Management Bakuriani	Tblisis				●			●
Gudauri	Tblisi	●					●	
* Gudauri & Kobi Gudauri	Tbilisi		●					●
Gudauri - Hunnewell	Tblisi			●				
* Mestia	Tbilisi							●
* Chukuli - Lentekhi	Kutaisi							●

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**EASTERN EUROPE Cont'd**

		Resort Area Master Plan	Ski Area Master Plan	Resort Village Design	Ski Base Design	Market/Financial	Ski Area Feasibility	Other / Land Use Planning
<b>ARMENIA</b>		<b>City</b>						
* Yeghipatrush	Yerevan	•	•	•	•		•	•
* Maymekh	Vanadzor						•	
<b>MONTENEGRO</b>		<b>City</b>						
* Mt. Komovi/Bjelasica	Bjelasica	•					•	
<b>KOSOVO</b>		<b>City</b>						
* Prevala Mountain	Strpce						•	
	Brezovica	•			•			
<b>KAZAKHSTAN</b>		<b>City</b>						
* Butakovka	Almaty		•				•	
	Chimbulak	•	•	•	•			
* Regional Study	Kazakhstan						•	•
* Kok Zhailau	Almaty	•	•				•	
* Kaskasu	Shymkent		•					
<b>TURKMENISTAN</b>		<b>City</b>						
* Ashgabat	Ashgabat						•	
<b>UZBEKISTAN</b>		<b>City</b>						
* Amirsoy	Tashkent						•	

**MIDDLE EAST**

<b>LEBANON</b>		<b>City</b>						
* Sanine Zenith	Beruit	•		•	•		•	
<b>TURKEY</b>		<b>City</b>						
	Erzurum		•		•			•
	Palendoken		•		•			•
* Gümüşhane	Gümüşhane						•	
* Dikmen Tepe	Kemer						•	
	Akdag Samsung						•	
* Kilimatan Mtn	Alfyon						•	
* Hesarek	Bingol						•	
	Tahtali						•	
* Başçiftlik	Başçiftlik		•		•		•	
* Köroglu Mountain Resort	Bolu	•	•	•	•	•	•	
<b>UAE</b>		<b>City</b>						
* Jabel Hafeet Glacier	Abu Dhabi		•		•		•	•

**AFRICA**

<b>MOROCCO</b>		<b>State</b>						
	Oukaïmeden		•		•		•	

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**PROJECT LIST**

<b>JAPAN</b>	<b>Village, Prefecture</b>	<b>Resort Area Master Plan</b>	<b>Ski Area Master Plan</b>	<b>Resort Village Design</b>	<b>Ski Base Design</b>	<b>Market/Financial</b>	<b>Ski Area Feasibility</b>	<b>Other / Land Use Planning</b>
Tazawako	Tazawako, <b>AKITA</b>	•		•	•			
* Hirosaki T'gal Resort	Hirosaki, <b>AOMORI</b>			•	•			
* Minowa	Yokomuki, <b>FUKUSHIMA</b>	•		•	•	•		
Numajiri	Inawashiro		•		•			•
* Minero	Inawashiro	•			•			
Alts Bandai	Inawashiro	•	•	•	•			
Dynaland	Takasu Village, <b>GIFU</b>		•	•	•	•		
Ishiki Kokusai	Takayma		•	•	•	•		
Asama 2000	Takamine, <b>GUNMA</b>	•			•			
* Kuni Village Resort	Kuni Village	•	•	•	•			
Marunuma Kogen	Katashina	•	•		•			
Kawaba	Numata		•		•			
* Yamaha Kiroro	Akaigawa, <b>HOKKAIDO</b>		•				•	
Anupuri	Kuchan		•	•	•			
* Hanazono Resort	Kuchan	•	•	•	•			•
Hirafu	Kuchan	•	•	•	•			•
Niseko Moiwa	Kuchan				•			
Rusutsu	Kuchan		•	•	•			
Niseko Higashiyama	Kuchan		•	•	•			
Sahoro	Ochiburo		•	•	•			
Tomamu	Hidaka		•	•	•			
Appi Kogen	Matsuo Village, <b>IWATE</b>		•	•	•			
* Izumi Spring Valley	Sendai City, <b>MIYAGI</b>	•	•		•	•		
* CTV Hakuba 47	Hakuba, <b>NAGANO</b>	•	•	•	•	•		
Shiga Kogen	Nagano		•					
Nozawa Onsen	Nagano		•					•
Yanaba	Hakuba		•		•	•		
* Kita Otari	Otari	•	•	•	•	•	•	
Karuizawa	Karuizawa			•	•			•
* Sony Raykay Arai	Arai, <b>NIIGATA</b>		•	•	•		•	
* JR Gala Yuzawa	Eichigo Yuzawa	•	•		•			
* New Otani NASPA	Yuzawa		•		•			
Kaida Kogen	Matsumoto							•
Yuzawa Kogen	Yuzawa		•				•	
Joetsu Kokusai	Shiozawa		•		•			
Mount Zao	Zao, <b>YAMAGATA</b>	•			•			
Tengendai	Yonezawa	•		•	•	•		
Zao Kogen	Zao			•			•	
Zao Bodaira - Lisa	Zao	•			•			
* Yanagi Daira	Enzan, <b>YAMANASHI</b>	•		•	•			

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## PROJECT LIST

		Resort	Ski				Ski	Other /
		Area	Area	Resort	Ski	Market/	Area	Land
		Master	Master	Village	Base	Financial	Feasi-	Use
		Plan	Plan	Design	Design		bility	Planning
<b>CHINA</b>								
		<b>Province</b>						
*	Huo Shan Four Season Resort Master Plan	An Hui	•	•	•	•	•	•
	Bamboo Forest Interpretive Center / Resort Village	An Hui	•		•			•
	LHS Beijing	Capitol District	•	•	•	•	•	•
	Star Mountain	Capitol District	•	•	•	•		•
	Hong Chi Ba	Chongqing	•	•	•	•	•	•
*	Harbin Dream Indoor Ski Dome	Heilongjiang						•
	Yabuli Sun Mountain	Heilongjiang	•	•	•	•	•	•
*	Vanke Han Hai Liang	Hebei		•			•	
	Beijing OWG 2022	Hebei						
*	Genting Secret Garden	Hebei	•	•	•		•	•
*	Prince City Intl. Snow Village	Hebei			•			•
	Thaiwoo Resort	Hebei	•	•	•		•	•
	Duolemeidi	Hebei	•				•	•
*	Haituo Resort	Hebei	•	•	•	•		
	Adventure Mountain	Jilin	•	•	•	•	•	•
	Deer Valley Jing Yue Tan	Jilin	•	•	•	•		
*	Ji Lin Bei Da Hu Erdau Gou	Jilin	•	•	•	•	•	•
	Beidahu Sky Mountain	Jilin	•	•	•	•		•
*	Beida Lake Asian Winter Games	Jilin						•
	Changbaishan	Jilin	•	•	•	•	•	•
	Changbaishan Region Study	Jilin					•	
	Changbaishan Hot Springs	Jilin			•			•
	Changchun Lianhua	Jilin	•	•	•	•		•
*	Jing Yue	Jilin	•	•	•	•		
	Panshi Lotus Mountain	Jilin	•	•	•	•	•	•
	Lianhuashan Resort	Jilin		•		•	•	•
*	Xian Feng	Jilin	•	•	•	•	•	•
*	Tan Gou	Liaoning	•	•		•	•	•
*	Luan Ping	Liaoning	•	•		•	•	•
*	Quiaoshan Tonghua	Liaoning	•	•		•	•	•
	Bai Qing Zhai	Liaoning	•		•	•		•
*	Wang Gang Ping	Sichuan						•
*	Fengdou	Sichuan		•				
*	Nuibeishan	Sichuan	•	•	•	•	•	•
	Xi Ling Snow Mountain	Sichuan	•	•	•	•	•	•
	Jiang Jun (Altai)	Xin Jiang	•	•	•	•	•	•
*	Nalati	Xin Jiang	•	•	•	•	•	•
<b>SOUTH KOREA</b>								
*	Hyundai Sungwoo Resort	Tunnae Village	•	•	•	•	•	
	Bokwang Phoenix Park	Pyeong Chang						•
*	Konjiam Resort	Konjiam	•	•	•	•	•	
*	Yeongpyong Resort	Yeongpyong		•	•		•	

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**PROJECT LIST**

<b>PROJECT LIST</b>		<b>Resort Area Master Plan</b>	<b>Ski Area Master Plan</b>	<b>Resort Village Design</b>	<b>Ski Base Design</b>	<b>Market/Financial</b>	<b>Ski Area Feasibility</b>	<b>Other / Land Use Planning</b>
<b>AUSTRALIA</b>		City, State						
*	Mt. Baw Baw	Traralgon, VICTORIA	●	●	●	●		
	Mt. Buller	Mansfield	●	●	●	●		
	Mt. Stirling	Mansfield	●	●	●	●	●	
	Mt. Hotham	Mansfield	●	●	●	●		
	Fall's Creek	Mansfield	●	●	●	●		●
<b>Kosciusko Ntl. Park</b>		Cooma, NSW						
	Guthega						●	
	Mt. Selwyn						●	
	Mt. Blue Cow						●	
	Perisher Valley						●	
	Smiggin Holes						●	
	Thredbo						●	
	Charlotte Pass						●	
<b>NEW ZEALAND</b>								
<b>South Island</b>		City						
	The Remarkables	Queenstown	●					●
	The Remarkables Gondola Study	Queenstown					●	
	Mount Cardrona	Queenstown					●	

\* New Ski Area or Resort